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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): November 1, 2018

**PRESTIGE CONSUMER HEALTHCARE INC.**  
(Exact Name of Registrant as Specified in Charter)

Delaware

(State or Other Jurisdiction of Incorporation)

001-32433

(Commission File Number)

20-1297589

(IRS Employer Identification No.)

660 White Plains Road, Tarrytown, New York 10591  
(Address of Principal Executive Offices) (Zip Code)

(914) 524-6800

(Registrant's telephone number, including area code)

Prestige Brands Holdings, Inc.

(Former Name or Former Address, if Changed Since Last Report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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**Item 2.02 Results of Operations and Financial Condition.**

On November 1, 2018, Prestige Consumer Healthcare Inc. (the “Company”) announced financial results for the fiscal quarter and six months ended September 30, 2018. A copy of the press release announcing the Company’s earnings results for the fiscal quarter and six months ended September 30, 2018 is attached hereto as Exhibit 99.1 and incorporated herein by reference.

**Item 7.01 Regulation FD Disclosure.**

On November 1, 2018, representatives of the Company began making presentations to investors regarding the Company’s financial results for the quarter and six month period ended September 30, 2018 using slides attached to this Current Report on Form 8-K as Exhibit 99.2 (the “Investor Presentation”) and incorporated herein by reference. The Company expects to use the Investor Presentation, in whole or in part, and possibly with modifications, in connection with presentations to investors, analysts and others during the fiscal year ended March 31, 2019.

By filing this Current Report on Form 8-K and furnishing the information contained herein, the Company makes no admission as to the materiality of any information in this report that is required to be disclosed solely by reason of Regulation FD.

The information contained in the Investor Presentation is summary information that is intended to be considered in the context of the Company’s Securities and Exchange Commission (“SEC”) filings and other public announcements that the Company may make, by press release or otherwise, from time to time. The Company undertakes no duty or obligation to publicly update or revise the information contained in this report, although it may do so from time to time as its management believes is warranted. Any such updating may be made through the filing of other reports or documents with the SEC, through press releases or through other public disclosure.

The information presented in Items 2.02 and 7.01 of this Current Report on Form 8-K and Exhibits 99.1 and 99.2 shall not be deemed to be “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, unless the Company specifically states that the information is to be considered “filed” under the Exchange Act or specifically incorporates it by reference into a filing under the Securities Act of 1933, as amended, or the Exchange Act.

**Item 9.01 Financial Statements and Exhibits.**

(d) Exhibits.

See Exhibit Index immediately following the signature page.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: November 1, 2018

PRESTIGE CONSUMER HEALTHCARE INC.

By: /s/ Christine Sacco  
Christine Sacco  
Chief Financial Officer

EXHIBIT INDEX

Exhibit	Description
99.1	<a href="#">Press Release dated November 1, 2018 announcing the Company's financial results for the fiscal quarter and six months ended September 30, 2018 (furnished only).</a>
99.2	<a href="#">Investor Presentation in use beginning November 1, 2018 (furnished only).</a>

**Prestige Consumer Healthcare Inc. Reports Fiscal 2019 Second Quarter Results**

- Revenue was \$239.4 Million in Q2 Fiscal 2019; Organic Revenue Growth of 1.6% Excluding Household Cleaning Divestiture
- GAAP Diluted EPS Increased 4% to \$0.59 in Q2; Adjusted EPS Increased 7% to \$0.65
- Reduced Debt by \$100 Million From Cash Generation and Divestiture Proceeds
- Reaffirming Previously Issued FY'19 Outlook

TARRYTOWN, N.Y.--(GLOBE NEWSWIRE)--November 1, 2018-- Prestige Consumer Healthcare Inc. (NYSE:PBH), formerly Prestige Brands Holdings, Inc., today reported financial results for its second quarter and six months ended September 30, 2018.

"We are pleased with second quarter results, driven by continued solid consumption trends across our diversified and leading consumer healthcare portfolio. We reduced our debt by \$100 million during the quarter, continuing our prudent capital allocation strategy. Based on our results for the first six months of fiscal 2019 and expectations for the remainder of the year, we are well positioned to achieve our full-year fiscal 2019 guidance," said Ron Lombardi, Chief Executive Officer of Prestige Consumer Healthcare.

**Second Fiscal Quarter Ended September 30, 2018**

Reported revenues in the second quarter of fiscal 2019 decreased 7.2% to \$239.4 million, compared to \$258.0 million in the second quarter of fiscal 2018. Revenues increased 1.6% on an organic basis, which excludes the impact related to the divested Household Cleaning segment. Organic revenues for the quarter were driven by continued strong consumption levels across the Company's core brands, but were partially offset by the previously announced change in accounting policies around revenue recognition and the timing of related expenses as well as the transition of new packaging for the Company's BC and Goody's brands.

Reported gross profit margin in the second quarter fiscal 2019 was 57.4%, compared to 55.8% for the second quarter of fiscal 2018 or 56.3% excluding adjustments related to the Fleet acquisition and integration in the prior year. Sequentially, gross margin improved from 55.4% reported in first quarter fiscal 2019. The quarter benefited from increasingly stabilized freight and warehouse costs and the divestiture of the Household Cleaning segment. These improvements were partially offset by the expected BC and Goody's packaging restage and the change in revenue recognition and the timing of related expenses.

Reported net income for the second quarter of fiscal 2019 totaled \$30.8 million versus the prior year comparable quarter's net income of \$30.7 million. Diluted earnings per share were \$0.59 for the second quarter of fiscal 2019 compared to \$0.57 in the prior year comparable period. Non-GAAP adjusted net income for the second quarter of fiscal 2019 was \$34.2 million, an increase over the prior year period's adjusted net income of \$32.5 million. Non-GAAP adjusted earnings per share were \$0.65 per share for the second quarter of fiscal 2019 compared to \$0.61 per share in the prior year comparable period.

Adjustments to net income in the second quarter of fiscal 2019 and fiscal 2018 include integration, transition, purchase accounting, legal and various other costs associated with acquisitions and divestitures, and the related income tax effects of the adjustments. Adjustments to net income in the second quarter of fiscal 2019 also include accelerated amortization of debt origination costs.

**First Half of Fiscal 2019 Ended September 30, 2018**

Reported revenues for the first six months of fiscal 2019 decreased 4.1% to \$493.3 million compared to \$514.6 million in the first six months of fiscal 2018. Revenues for the first six months of fiscal 2019 were driven by continued strong consumption levels across the Company's legacy brands, offset by the divestiture of the non-core Household Cleaning segment in the second quarter of fiscal 2019. Organic revenue increased 0.4% for the first six months as consumption gains were partially offset by changes in accounting policies around revenue recognition and the timing of related expenses, as well as timing the transition of new packaging for the Company's BC and Goody's brands.

Reported gross profit margin in the first six months of fiscal 2019 was 56.4%, compared to 55.9% for the first six months of fiscal 2018 or 56.6% excluding adjustments related to the Fleet transition and integration in the prior year. The gross profit margin was in-line with the same period in the previous year as the positive impact of the divestiture of the non-core Household Cleaning segment was partially offset by the change in accounting policies around revenue recognition and the timing of related expenses as well as higher freight and warehousing costs.

Advertising and promotion expense for the first six months of fiscal 2019 was \$74.2 million, or 15.0% of sales, compared to \$76.1 million, or 14.8% of sales, in the prior year. As expected, higher advertising and promotion expense as a percentage of sales was attributable to ongoing investments behind the Company's long-term brand building strategy.

Reported net income for the first six months of fiscal 2019 totaled \$65.3 million versus the prior year comparable period net income of \$64.5 million. Diluted earnings per share were \$1.24 for the first six months of fiscal 2019 compared to \$1.20 per share in the prior year comparable period. Non-GAAP adjusted net income for the first six months of fiscal 2019 was \$70.0 million, an increase over the prior year period's adjusted net income of \$68.0 million. Non-GAAP adjusted earnings per share were \$1.33 per share for the first six months of fiscal 2019 compared to \$1.27 per share in the first six months of fiscal 2018.

Adjustments to net income in the first six months of fiscal 2019 and fiscal 2018 include integration, transition, purchase accounting, legal and various other costs associated with acquisitions and divestitures, and the related income tax effects of the adjustments. Adjustments to net income in the first six months of fiscal 2019 also include accelerated amortization of debt origination costs.

#### **Free Cash Flow and Balance Sheet**

The Company's net cash provided by operating activities for the second fiscal quarter of 2019 was \$39.3 million compared to \$54.4 million during the same period a year earlier. Non-GAAP adjusted free cash flow for the second fiscal quarter of 2019 was \$44.1 million, compared to \$54.8 million in the prior year comparable quarter. Changes in cash flow were driven by the divestiture of the Household Cleaning segment as well as an increase in inventory related to the launch of new packaging for the Company's BC and Goody's brands.

The Company's net debt position as of September 30, 2018 was approximately \$1.9 billion. At September 30, 2018 the Company's covenant-defined leverage ratio was approximately 5.2x. The Company reduced debt by \$100 million versus the first quarter fiscal 2019 through a combination of cash generation and approximately \$50 million from Household Cleaning segment divestiture proceeds.

#### **Segment Review**

*North American OTC Healthcare:* Segment revenues totaled \$216.0 million for the second quarter of fiscal 2019, compared to the prior year comparable quarter's revenues of \$215.3 million. The second quarter fiscal 2019 result was favorably impacted by increased consumption among the majority of core OTC brands, but offset by the impacts of a change in accounting policies surrounding revenue recognition and the launch of new BC and Goody's packaging.

For the first six months of the current fiscal year, reported revenues for the North American OTC segment were \$430.7 million compared to \$431.1 million in the prior year comparable period. The first six months of 2019 were favorably impacted by increased consumption among the majority of core OTC brands, but offset by the impacts of a change in accounting policies surrounding revenue recognition and the launch of new BC and Goody's packaging.

*International OTC Healthcare:* Segment fiscal second quarter 2019 revenues totaled \$23.4 million, an increase of 11.7% versus \$21.0 million reported in the prior year comparable period. Higher revenues versus the prior year were driven by consumption growth and the normalization of differences in distributor orders and shipments experienced in first quarter.

For the first six months of the current fiscal year, reported revenues for the International OTC Healthcare segment were \$42.8 million, an increase of 2.3% over the prior year comparable period's revenues of \$41.9 million.

*Household Cleaning:* As previously announced, the Company closed the sale of its Household Cleaning segment on July 2, 2018 and used net proceeds from the divestiture to pay down debt. For the first quarter of fiscal 2019, the Household Cleaning segment generated \$19.8 million in revenues with no reported revenue in the second quarter of 2019.

#### **Commentary and Outlook for Fiscal 2019**

Ron Lombardi, CEO, stated, "Our solid overall second quarter and first half of fiscal 2019 performance are the result of our successful long-term brand-building and portfolio evolution efforts. In our second quarter, we delivered approximately 2% organic growth trends despite the temporary timing factors related to the change in revenue recognition and the BC & Goody's restaged packaging. In addition, freight and warehouse costs continue to improve to more normalized levels. Meanwhile we used \$100 million in the quarter from cash flow and the sale of Household Cleaning towards debt reduction. This debt reduction demonstrates our ongoing commitment to disciplined capital allocation."

"We are reaffirming our fiscal 2019 outlook for revenue, profitability and cash flow. Our consumer healthcare platform includes a strong and diverse portfolio of brands well positioned for continued long-term growth. We remain focused on the execution of our three-pillar strategy of brand-building, maintaining a strong financial profile, and efficient capital allocation and look forward to continuing to use this approach to drive shareholder value over time," he concluded.

	<b><u>Fiscal 2019 Full-Year Outlook</u></b>
Revenue	\$985 to \$995 million
Organic Growth Percentage*	0.5% to 1.5%
Adjusted E.P.S.*	\$2.84 to \$2.92
Adjusted Free Cash Flow*	\$205 million or more

#### **Fiscal Q2 Conference Call, Accompanying Slide Presentation and Replay**

The Company will host a conference call to review its second quarter results today, November 1, 2018 at 8:30 a.m. ET. The toll-free dial-in numbers are 844-233-9440 within North America and 574-990-1016 outside of North America. The conference ID number is 1375008. The Company provides a live Internet webcast, a slide presentation to accompany the call, as well as an archived replay, all of which can be accessed from the Investor Relations page of the Company's website at [www.prestigebrands.com](http://www.prestigebrands.com). The slide presentation can be accessed just before the call from the Investor Relations page of the website by clicking on Webcasts and Presentations.

Telephonic replays will be available for two weeks following the completion of the call and can be accessed at 855-859-2056 within North America and at 404-537-3406 from outside North America. The conference ID is 1375008.

#### **Non-GAAP and Other Financial Information**

In addition to financial results reported in accordance with generally accepted accounting principles (GAAP), we have provided certain non-GAAP financial information in this release to aid investors in understanding the Company's performance. Each non-GAAP financial measure is defined and reconciled to its most closely related GAAP financial measure in the "About Non-GAAP Financial Measures" section at the end of this earnings release.

#### **Note Regarding Forward-Looking Statements**

This news release contains "forward-looking statements" within the meaning of the federal securities laws that are intended to qualify for the Safe Harbor from liability established by the Private Securities Litigation Reform Act of 1995. "Forward-looking statements" generally can be identified by the use of forward-looking terminology such as "assumptions," "target," "guidance," "strategy," "outlook," "plans," "projection," "may," "will," "would," "expect," "intend," "estimate," "anticipate," "believe", "potential," or "continue" (or the negative or other derivatives of each of these terms) or similar terminology. The "forward-looking statements" include, without limitation, statements regarding the Company's expectations regarding future operating results including revenues, earnings per share and free cash flow, the Company's ability to continue to improve freight and warehousing costs, the Company's ability to increase shareholder value and the Company's ability to position itself for long-term success and growth. These statements are based on management's estimates and assumptions with respect to future events and financial performance and are believed to be reasonable, though are inherently uncertain and difficult to predict. Actual results could differ materially from those expected as a result of a variety of factors, including the impact of the Company's advertising and promotional and new product development initiatives, customer inventory management initiatives, general economic and business conditions, fluctuating foreign exchange rates, consumer trends, competitive pressures, and the ability of the Company's third party manufacturers and logistics providers and suppliers to meet demand for its products and to reduce costs. A discussion of other factors that could cause results to vary is included in the Company's Annual Report on Form 10-K for the year ended March 31, 2018 and other periodic reports filed with the Securities and Exchange Commission.

#### **About Prestige Consumer Healthcare Inc.**

The Company markets and distributes brand name over-the-counter healthcare products throughout the U.S. and Canada, Australia, and in certain other international markets. The Company's brands include Monistat® and Summer's Eve® women's health products, BC® and Goody's® pain relievers, Clear Eyes® eye care products, DenTek® specialty oral care products, Dramamine® motion sickness treatments, Fleet® enemas and glycerin suppositories, Chloraseptic® sore throat treatments, Compound W® wart treatments, Little Remedies® pediatric over-the-counter products, The Doctor's® NightGuard® dental protector, Efferdent® denture care products, Luden's® throat drops, Debrox® earwax remover,

Gaviscon® antacid in Canada, and Hydralyte® rehydration products and the Fess® line of nasal and sinus care products in Australia. Visit the Company's website at [www.prestigebrands.com](http://www.prestigebrands.com).

*\* See the "About Non-GAAP Financial Measures" section of this report for further presentation information.*



**Prestige Consumer Healthcare Inc.**  
**Condensed Consolidated Statements of Income and Comprehensive Income**  
*(Unaudited)*

<i>(In thousands, except per share data)</i>	Three Months Ended September 30,		Six Months Ended September 30,	
	2018	2017	2018	2017
<b>Revenues</b>				
Net sales	\$ 239,354	\$ 257,930	\$ 493,308	\$ 514,417
Other revenues	3	96	29	182
Total revenues	239,357	258,026	493,337	514,599
<b>Cost of Sales</b>				
Cost of sales excluding depreciation	100,647	112,580	212,716	224,337
Cost of sales depreciation	1,238	1,348	2,526	2,688
Cost of sales	101,885	113,928	215,242	227,025
Gross profit	137,472	144,098	278,095	287,574
<b>Operating Expenses</b>				
Advertising and promotion	37,042	39,188	74,153	76,132
General and administrative	24,034	21,999	47,975	42,409
Depreciation and amortization	6,756	7,186	13,840	14,353
Gain on divestiture	(1,284)	—	(1,284)	—
Total operating expenses	66,548	68,373	134,684	132,894
Operating income	70,924	75,725	143,411	154,680
<b>Other (income) expense</b>				
Interest income	(33)	(85)	(133)	(154)
Interest expense	27,103	26,921	53,143	53,331
Other expense (income), net	335	(432)	422	(506)
Total other expense	27,405	26,404	53,432	52,671
Income before income taxes	43,519	49,321	89,979	102,009
Provision for income taxes	12,678	18,616	24,672	37,545
Net income	\$ 30,841	\$ 30,705	\$ 65,307	\$ 64,464
<b>Earnings per share:</b>				
Basic	\$ 0.59	\$ 0.58	\$ 1.25	\$ 1.21
Diluted	\$ 0.59	\$ 0.57	\$ 1.24	\$ 1.20
<b>Weighted average shares outstanding:</b>				
Basic	51,841	53,098	52,238	53,068
Diluted	52,153	53,539	52,545	53,524
<b>Comprehensive income, net of tax:</b>				
Currency translation adjustments	(2,145)	2,716	(5,119)	3,835
Unrecognized net gain on pension plans	—	—	—	1
Total other comprehensive (loss) income	(2,145)	2,716	(5,119)	3,836
Comprehensive income	\$ 28,696	\$ 33,421	\$ 60,188	\$ 68,300

**Prestige Consumer Healthcare Inc.**  
**Condensed Consolidated Balance Sheets**  
*(Unaudited)*

<i>(In thousands)</i>	September 30, 2018	March 31, 2018
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 36,910	\$ 32,548
Accounts receivable, net of allowance of \$14,433 and \$12,734, respectively	153,849	140,881
Inventories	113,569	118,547
Deferred income tax assets	—	26
Prepaid expenses and other current assets	10,172	11,475
Total current assets	314,500	303,477
Property, plant and equipment, net	52,321	52,552
Goodwill	612,444	620,098
Intangible assets, net	2,715,070	2,780,916
Other long-term assets	3,360	3,569
Total Assets	\$ 3,697,695	\$ 3,760,612
<b>Liabilities and Stockholders' Equity</b>		
Current liabilities		
Accounts payable	\$ 66,251	\$ 61,390
Accrued interest payable	9,665	9,708
Other accrued liabilities	70,057	52,101
Total current liabilities	145,973	123,199
Long-term debt, net	1,895,835	1,992,952
Deferred income tax liabilities	440,853	442,518
Other long-term liabilities	21,796	23,333
Total Liabilities	2,504,457	2,582,002
<b>Stockholders' Equity</b>		
Preferred stock - \$0.01 par value		
Authorized - 5,000 shares		
Issued and outstanding - None	—	—
Common stock - \$0.01 par value		
Authorized - 250,000 shares		
Issued - 53,609 shares at September 30, 2018 and 53,396 shares at March 31, 2018	536	534
Additional paid-in capital	474,137	468,783
Treasury stock, at cost - 1,871 shares at September 30, 2018 and 353 shares at March 31, 2018	(59,928)	(7,669)
Accumulated other comprehensive loss, net of tax	(24,434)	(19,315)
Retained earnings	802,927	736,277
Total Stockholders' Equity	1,193,238	1,178,610
Total Liabilities and Stockholders' Equity	\$ 3,697,695	\$ 3,760,612

**Prestige Consumer Healthcare Inc.**  
**Condensed Consolidated Statements of Cash Flows**  
*(Unaudited)*

<i>(In thousands)</i>	Six Months Ended September 30,	
	2018	2017
<b>Operating Activities</b>		
Net income	\$ 65,307	\$ 64,464
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	16,366	17,041
Gain on divestiture	(1,284)	—
Loss on disposal of property and equipment	37	1,461
Deferred income taxes	339	16,321
Amortization of debt origination costs	3,021	3,494
Excess tax benefits from share-based awards	—	470
Stock-based compensation costs	4,328	4,726
Other	247	—
Changes in operating assets and liabilities:		
Accounts receivable	(7,718)	(9,345)
Inventories	(4,145)	(3,409)
Prepaid expenses and other current assets	1,302	17,123
Accounts payable	4,187	8,008
Accrued liabilities	14,339	(11,869)
Other	(1,219)	55
Net cash provided by operating activities	95,107	108,540
<b>Investing Activities</b>		
Purchases of property, plant and equipment	(5,074)	(4,785)
Acquisition of Fleet escrow receipt	—	970
Proceeds from divestiture	65,912	—
Net cash provided by (used in) investing activities	60,838	(3,815)
<b>Financing Activities</b>		
Term loan repayments	(100,000)	(105,000)
Borrowings under revolving credit agreement	30,000	—
Repayments under revolving credit agreement	(30,000)	—
Proceeds from exercise of stock options	1,028	1,466
Fair value of shares surrendered as payment of tax withholding	(2,281)	(1,075)
Repurchase of common stock	(49,978)	—
Net cash used in financing activities	(151,231)	(104,609)
Effects of exchange rate changes on cash and cash equivalents	(352)	1,006
Increase in cash and cash equivalents	4,362	1,122
Cash and cash equivalents - beginning of period	32,548	41,855
Cash and cash equivalents - end of period	\$ 36,910	\$ 42,977
Interest paid	\$ 49,147	\$ 49,404
Income taxes paid	\$ 2,444	\$ 9,037

**Prestige Consumer Healthcare Inc.**  
**Condensed Consolidated Statements of Income**  
**Business Segments**  
*(Unaudited)*

**Three Months Ended September 30, 2018**

<i>(In thousands)</i>	North American OTC Healthcare	International OTC Healthcare	Household Cleaning	Consolidated
Total segment revenues*	\$ 215,950	\$ 23,407	\$ —	\$ 239,357
Cost of sales	92,007	9,878	—	101,885
Gross profit	123,943	13,529	—	137,472
Advertising and promotion	33,325	3,717	—	37,042
Contribution margin	<u>\$ 90,618</u>	<u>\$ 9,812</u>	<u>\$ —</u>	<u>100,430</u>
Other operating expenses				29,506
Operating income				70,924
Other expense				27,405
Income before income taxes				43,519
Provision for income taxes				12,678
Net income				<u>\$ 30,841</u>

\* Intersegment revenues of \$1.6 million were eliminated from the North American OTC Healthcare segment.

**Six Months Ended September 30, 2018**

<i>(In thousands)</i>	North American OTC Healthcare	International OTC Healthcare	Household Cleaning	Consolidated
Total segment revenues*	\$ 430,725	\$ 42,801	\$ 19,811	\$ 493,337
Cost of sales	181,160	17,494	16,588	215,242
Gross profit	249,565	25,307	3,223	278,095
Advertising and promotion	66,583	7,140	430	74,153
Contribution margin	<u>\$ 182,982</u>	<u>\$ 18,167</u>	<u>\$ 2,793</u>	<u>203,942</u>
Other operating expenses				60,531
Operating income				143,411
Other expense				53,432
Income before income taxes				89,979
Provision for income taxes				24,672
Net income				<u>\$ 65,307</u>

\* Intersegment revenues of \$4.3 million were eliminated from the North American OTC Healthcare segment.

**Three Months Ended September 30, 2017**

<i>(In thousands)</i>	<b>North American OTC Healthcare</b>	<b>International OTC Healthcare</b>	<b>Household Cleaning</b>	<b>Consolidated</b>
Total segment revenues*	\$ 215,302	\$ 20,957	\$ 21,767	\$ 258,026
Cost of sales	87,184	9,296	17,448	113,928
Gross profit	128,118	11,661	4,319	144,098
Advertising and promotion	35,064	3,593	531	39,188
Contribution margin	<u>\$ 93,054</u>	<u>\$ 8,068</u>	<u>\$ 3,788</u>	<u>104,910</u>
Other operating expenses				29,185
Operating income				75,725
Other expense				26,404
Income before income taxes				49,321
Provision for income taxes				18,616
Net income				<u>\$ 30,705</u>

\* Intersegment revenues of \$2.3 million were eliminated from the North American OTC Healthcare segment.

**Six Months Ended September 30, 2017**

<i>(In thousands)</i>	<b>North American OTC Healthcare</b>	<b>International OTC Healthcare</b>	<b>Household Cleaning</b>	<b>Consolidated</b>
Total segment revenues*	\$ 431,117	\$ 41,855	\$ 41,627	\$ 514,599
Cost of sales	173,685	19,246	34,094	227,025
Gross profit	257,432	22,609	7,533	287,574
Advertising and promotion	67,872	7,283	977	76,132
Contribution margin	<u>\$ 189,560</u>	<u>\$ 15,326</u>	<u>\$ 6,556</u>	<u>211,442</u>
Other operating expenses				56,762
Operating income				154,680
Other expense				52,671
Income before income taxes				102,009
Provision for income taxes				37,545
Net income				<u>\$ 64,464</u>

\* Intersegment revenues of \$3.7 million were eliminated from the North American OTC Healthcare segment.

### **About Non-GAAP Financial Measures**

In addition to financial results reported in accordance with GAAP, we disclose certain Non-GAAP financial measures ("NGFMs"), including, but not limited to, Non-GAAP Organic Revenues, Non-GAAP Organic Revenue Growth Percentage, Non-GAAP Adjusted Gross Margin, Non-GAAP Adjusted Gross Margin Percentage, Non-GAAP Adjusted Advertising and Promotion Expense, Non-GAAP Adjusted Advertising and Promotion Expense Percentage, Non-GAAP Adjusted General and Administrative Expense, Non-GAAP Adjusted General and Administrative Expense Percentage, Non-GAAP EBITDA, Non-GAAP EBITDA Margin, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted EBITDA Margin, Non-GAAP Adjusted Net Income, Non-GAAP Adjusted EPS, Non-GAAP Free Cash Flow, Non-GAAP Adjusted Free Cash Flow and Net Debt. We use these NGFMs internally, along with GAAP information, in evaluating our operating performance and in making financial and operational decisions. We believe that the presentation of these NGFMs provides investors with greater transparency, and provides a more complete understanding of our business than could be obtained absent these disclosures, because the supplemental data relating to our financial condition and results of operations provides additional ways to view our operation when considered with both our GAAP results and the reconciliations below. In addition, we believe that the presentation of each of these NGFMs is useful to investors for period-to-period comparisons of results in assessing shareholder value, and we use these NGFMs internally to evaluate the performance of our personnel and also to evaluate our operating performance and compare our performance to that of our competitors.

These NGFMs are not in accordance with GAAP, should not be considered as a measure of profitability or liquidity, and may not be directly comparable to similarly titled NGFMs reported by other companies. These NGFMs have limitations and they should not be considered in isolation from or as an alternative to their most closely related GAAP measures reconciled below. Investors should not rely on any single financial measure when evaluating our business. We recommend investors review the GAAP financial measures included in this earnings release. When viewed in conjunction with our GAAP results and the reconciliations below, we believe these NGFMs provide greater transparency and a more complete understanding of factors affecting our business than GAAP measures alone.

### **NGFMs Defined**

We define our NGFMs presented herein as follows:

- *Non-GAAP Organic Revenues*: GAAP Total Revenues excluding revenues associated with divestiture and allocated cost that remain after divestiture in the periods presented.
- *Non-GAAP Organic Revenue Growth Percentage*: Calculated as the change in Non-GAAP Organic Revenues from prior year divided by prior year Non-GAAP Organic Revenues.
- *Non-GAAP Adjusted Gross Margin*: GAAP Gross Profit minus certain integration, transition, acquisition and divestiture-related costs.
- *Non-GAAP Adjusted Gross Margin Percentage*: Calculated as Non-GAAP Adjusted Gross Margin divided by GAAP Total Revenues.
- *Non-GAAP Adjusted Advertising and Promotion Expense*: GAAP Advertising and Promotion expenses minus certain integration, transition, and acquisition-related costs.
- *Non-GAAP Adjusted Advertising and Promotion Expense Percentage*: Calculated as Non-GAAP Adjusted Advertising and Promotion expense divided by GAAP Total Revenues.
- *Non-GAAP Adjusted General and Administrative Expense*: GAAP General and Administrative expenses minus certain integration, transition, acquisition and divestiture-related costs.
- *Non-GAAP Adjusted General and Administrative Expense Percentage*: Calculated as Non-GAAP Adjusted General and Administrative expense divided by GAAP Total Revenues.
- *Non-GAAP EBITDA*: GAAP Net Income (Loss) less net interest expense (income), income taxes provision (benefit), and depreciation and amortization.
- *Non-GAAP EBITDA Margin*: Calculated as Non-GAAP EBITDA divided by GAAP Total Revenues.
- *Non-GAAP Adjusted EBITDA*: Non-GAAP EBITDA less certain integration, transition, acquisition and divestiture-related costs and gain on divestiture.
- *Non-GAAP Adjusted EBITDA Margin*: Calculated as Non-GAAP Adjusted EBITDA divided by GAAP Total Revenues.
- *Non-GAAP Adjusted Net Income*: GAAP Net Income (Loss) before certain integration, transition, acquisition and divestiture-related costs, gain on divestiture, accelerated amortization of debt origination costs, applicable tax impact associated with these items and normalized tax rate adjustment.
- *Non-GAAP Adjusted EPS*: Calculated as Non-GAAP Adjusted Net Income, divided by the weighted average number of common and potential common shares outstanding during the period.
- *Non-GAAP Free Cash Flow*: GAAP Net cash provided by operating activities less cash paid for capital expenditures.
- *Non-GAAP Adjusted Free Cash Flow*: Non-GAAP Free Cash Flow plus cash payments made for integration and transition costs associated with acquisition and divestiture.

- *Net Debt*: Calculated as total principal amount of debt outstanding (\$1,913,000 at September 30, 2018) less cash and cash equivalents (\$36,910 at September 30, 2018). Amounts in thousands.

The following tables set forth the reconciliations of each of our NGFMs to their most directly comparable financial measures presented in accordance with GAAP.

**Reconciliation of GAAP Total Revenues to Non-GAAP Organic Revenues and related Non-GAAP Organic Revenue Growth percentage:**

	Three Months Ended September 30,		Six Months Ended September 30,	
	2018	2017	2018	2017
<i>(In thousands)</i>				
GAAP Total Revenues	\$ 239,357	\$ 258,026	\$ 493,337	\$ 514,599
Revenue Growth	(7.2)%		(4.1)%	
<u>Adjustments:</u>				
Revenues associated with divestiture	—	(21,767)	(19,811)	(41,627)
Allocated costs that remain after divestiture	—	(700)	—	(1,400)
Total adjustments	—	(22,467)	(19,811)	(43,027)
Non-GAAP Organic Revenues	\$239,357	\$ 235,559	\$ 473,526	\$ 471,572
Non-GAAP Organic Revenue Growth	1.6 %		0.4 %	

**Reconciliation of GAAP Gross Profit to Non-GAAP Adjusted Gross Margin and related Non-GAAP Adjusted Gross Margin percentage:**

	Three Months Ended September 30,		Six Months Ended September 30,	
	2018	2017	2018	2017
<i>(In thousands)</i>				
GAAP Total Revenues	\$ 239,357	\$ 258,026	\$ 493,337	\$ 514,599
GAAP Gross Profit	\$ 137,472	\$ 144,098	\$ 278,095	\$ 287,574
GAAP Gross Profit as a Percentage of GAAP Total Revenue	57.4%	55.8%	56.4%	55.9%
<u>Adjustments:</u>				
Integration, transition and other costs associated with divestiture and acquisition <sup>(1)</sup>	—	1,143	170	3,719
Total adjustments	—	1,143	170	3,719
Non-GAAP Adjusted Gross Margin	\$ 137,472	\$ 145,241	\$ 278,265	\$ 291,293
Non-GAAP Adjusted Gross Margin as a Percentage of GAAP Total Revenues	57.4%	56.3%	56.4%	56.6%

(1) Items related to divestiture and acquisition represent costs related to divesting of assets sold and integrating recently acquired business, including (but not limited to) costs to exit or convert contractual obligations, severance, information system conversion and consulting costs.

**Reconciliation of GAAP Advertising and Promotion Expense and related GAAP Advertising and Promotion Expense percentage to Non-GAAP Adjusted Advertising and Promotion Expense and related Non-GAAP Adjusted Advertising and Promotion Expense percentage:**

	Three Months Ended September 30,		Six Months Ended September 30,	
	2018	2017	2018	2017
<i>(In thousands)</i>				
GAAP Advertising and Promotion Expense	\$ 37,042	\$ 39,188	\$ 74,153	\$ 76,132
GAAP Advertising and Promotion Expense as a Percentage of GAAP Total Revenue	15.5%	15.2%	15.0%	14.8%
<b>Adjustments:</b>				
Integration, transition and other costs associated with acquisition <sup>(1)</sup>	—	(231)	—	(192)
Total adjustments	—	(231)	—	(192)
Non-GAAP Adjusted Advertising and Promotion Expense	\$ 37,042	\$ 39,419	\$ 74,153	\$ 76,324
Non-GAAP Adjusted Advertising and Promotion Expense as a Percentage of GAAP Total Revenues	15.5%	15.3%	15.0%	14.8%

(1) Acquisition related items represent costs related to integrating the advertising agencies of the recently acquired business.

**Reconciliation of GAAP General and Administrative Expense and related GAAP General and Administrative Expense percentage to Non-GAAP Adjusted General and Administrative Expense and related Non-GAAP Adjusted General and Administrative Expense percentage:**

	Three Months Ended September 30,		Six Months Ended September 30,	
	2018	2017	2018	2017
<i>(In thousands)</i>				
GAAP General and Administrative Expense <sup>(1)</sup>	\$ 24,034	\$ 21,999	\$ 47,975	\$ 42,409
GAAP General and Administrative Expense as a Percentage of GAAP Total Revenue	10.0%	8.5%	9.7%	8.2%
<b>Adjustments:</b>				
Integration, transition and other costs associated with divestiture and acquisition <sup>(2)</sup>	2,850	888	4,272	1,472
Total adjustments	2,850	888	4,272	1,472
Non-GAAP Adjusted General and Administrative Expense	\$ 21,184	\$ 21,111	\$ 43,703	\$ 40,937
Non-GAAP Adjusted General and Administrative Expense Percentage as a Percentage of GAAP Total Revenues	8.9%	8.2%	8.9%	8.0%

(1) Certain immaterial amounts have been reclassified out of general and administrative expense into other expense for 2017.

(2) Items related to divestiture and acquisition represent costs related to divesting of assets sold and integrating recently acquired business including (but not limited to), costs to exit or convert contractual obligations, severance, information system conversion and consulting costs; and certain costs related to the consummation of the acquisition and divestiture processes such as insurance costs, legal and other acquisition related professional fees.



**Reconciliation of GAAP Net Income to Non-GAAP EBITDA and related Non-GAAP EBITDA Margin, Non-GAAP Adjusted EBITDA and related Non-GAAP Adjusted EBITDA Margin:**

	Three Months Ended September 30,		Six Months Ended September 30,	
	2018	2017	2018	2017
<i>(In thousands)</i>				
GAAP Net Income	\$ 30,841	\$ 30,705	\$ 65,307	\$ 64,464
Interest expense, net	27,070	26,836	53,010	53,177
Provision for income taxes	12,678	18,616	24,672	37,545
Depreciation and amortization	7,994	8,534	16,366	17,041
Non-GAAP EBITDA	78,583	84,691	159,355	172,227
Non-GAAP EBITDA Margin	32.8%	32.8%	32.3%	33.5%
<b>Adjustments:</b>				
Integration, transition and other costs associated with divestiture and acquisition in Cost of Goods Sold <sup>(1)</sup>	—	1,143	170	3,719
Integration, transition and other costs associated with acquisition in Advertising and Promotion Expense <sup>(1)</sup>	—	(231)	—	(192)
Integration, transition and other costs associated with divestiture and acquisition in General and Administrative Expense <sup>(1)</sup>	2,850	888	4,272	1,472
Gain on divestiture	(1,284)	—	(1,284)	—
Total adjustments	1,566	1,800	3,158	4,999
Non-GAAP Adjusted EBITDA	\$ 80,149	\$ 86,491	\$ 162,513	\$ 177,226
Non-GAAP Adjusted EBITDA Margin	33.5%	33.5%	32.9%	34.4%

(1) Items related to divestiture and acquisition represent costs related to divesting of assets sold and integrating recently acquired business including (but not limited to), costs to exit or convert contractual obligations, severance, information system conversion and consulting costs; and certain costs related to the consummation of the acquisition and divestiture processes such as insurance costs, legal and other acquisition related professional fees.

**Reconciliation of GAAP Net Income to Non-GAAP Adjusted Net Income and related Non-GAAP Adjusted Earnings Per Share:**

	Three Months Ended September 30,				Six Months Ended September 30,			
	2018	2018 Adjusted EPS	2017	2017 Adjusted EPS	2018	2018 Adjusted EPS	2017	2017 Adjusted EPS
<i>(In thousands, except per share data)</i>								
GAAP Net Income	\$ 30,841	\$ 0.59	\$ 30,705	\$ 0.57	\$ 65,307	\$ 1.24	\$ 64,464	\$ 1.20
<b>Adjustments:</b>								
Integration, transition and other costs associated with divestiture and acquisition in Cost of Goods Sold <sup>(1)</sup>	—	—	1,143	0.02	170	—	3,719	0.07
Integration, transition and other costs associated with acquisition in Advertising and Promotion Expense <sup>(1)</sup>	—	—	(231)	—	—	—	(192)	—
Integration, transition and other costs associated with divestiture and acquisition in General and Administrative Expense <sup>(1)</sup>	2,850	0.05	888	0.02	4,272	0.08	1,472	0.03
Gain on divestiture	(1,284)	(0.02)	—	—	(1,284)	(0.02)	—	—
Accelerated amortization of debt origination costs	706	0.01	—	—	706	0.01	—	—
Tax impact of adjustments <sup>(2)</sup>	824	0.02	(658)	(0.01)	420	0.01	(1,825)	(0.03)
Normalized tax rate adjustment <sup>(3)</sup>	222	—	614	0.01	415	0.01	312	—
<b>Total adjustments</b>	<b>3,318</b>	<b>0.06</b>	<b>1,756</b>	<b>0.04</b>	<b>4,699</b>	<b>0.09</b>	<b>3,486</b>	<b>0.07</b>
<b>Non-GAAP Adjusted Net Income and Adjusted EPS</b>	<b>\$ 34,159</b>	<b>\$ 0.65</b>	<b>\$ 32,461</b>	<b>\$ 0.61</b>	<b>\$ 70,006</b>	<b>\$ 1.33</b>	<b>\$ 67,950</b>	<b>\$ 1.27</b>

(1) Items related to divestiture and acquisition represent costs related to divesting of assets sold and integrating recently acquired business including (but not limited to), costs to exit or convert contractual obligations, severance, information system conversion and consulting costs; and certain costs related to the consummation of the acquisition and divestiture processes such as insurance costs, legal and other acquisition related professional fees.

(2) The income tax adjustments are determined using applicable rates in the taxing jurisdictions in which the above adjustments relate and includes both current and deferred income tax expense (benefit) based on the specific nature of the specific Non-GAAP performance measure.

(3) Income tax adjustment to adjust for discrete income tax items.

**Reconciliation of GAAP Net Income to Non-GAAP Free Cash Flow and Non-GAAP Adjusted Free Cash Flow:**

	Three Months Ended September 30,		Six Months Ended September 30,	
	2018	2017	2018	2017
<i>(In thousands)</i>				
GAAP Net Income	\$ 30,841	\$ 30,705	\$ 65,307	\$ 64,464
<b>Adjustments:</b>				
Adjustments to reconcile net income to net cash provided by operating activities as shown in the Statement of Cash Flows	5,349	21,530	23,054	43,513
Changes in operating assets and liabilities as shown in the Statement of Cash Flows	3,065	2,184	6,746	563
<b>Total adjustments</b>	<b>8,414</b>	<b>23,714</b>	<b>29,800</b>	<b>44,076</b>
GAAP Net cash provided by operating activities	39,255	54,419	95,107	108,540
Purchases of property and equipment	(2,605)	(2,231)	(5,074)	(4,785)
Non-GAAP Free Cash Flow	36,650	52,188	90,033	103,755
Integration, transition and other payments associated with divestiture and acquisition <sup>(1)</sup>	7,429	2,654	7,618	7,602
<b>Non-GAAP Adjusted Free Cash Flow</b>	<b>\$ 44,079</b>	<b>\$ 54,842</b>	<b>\$ 97,651</b>	<b>\$ 111,357</b>

(1) Payments related to divestiture and acquisition represent costs related to divesting of assets sold and integrating recently acquired business including (but not limited to), costs to exit or convert contractual obligations, severance, information system conversion and consulting costs; and certain costs related to the consummation of the acquisition and divestiture processes such as insurance costs, legal and other acquisition related professional fees.

**Outlook for Fiscal Year 2019:****Reconciliation of Projected GAAP EPS to Projected Non-GAAP Adjusted EPS:**

	2019 Projected EPS			
	Low		High	
Projected FY'19 GAAP EPS	\$	2.75	\$	2.83
<b>Adjustments:</b>				
Sale of Household Cleaning business <sup>(1)</sup>		0.07		0.07
Tax adjustment		0.02		0.02
Total Adjustments		0.09		0.09
Projected Non-GAAP Adjusted EPS	\$	2.84	\$	2.92

(1) Represents costs related to the sale of our Household Cleaning business including (but not limited to) costs to exit or convert contractual obligations, severance, consulting costs and certain costs related to the consummation of the divestiture process such as legal and other divestiture related professional fees, net of taxes, partly offset by the gain on sale of our Household Cleaning business.

**Reconciliation of Projected GAAP Net cash provided by operating activities to Projected Non-GAAP Adjusted Free Cash Flow:**

	2019 Projected Free Cash Flow	
<b>(In millions)</b>		
Projected FY'19 GAAP Net cash provided by operating activities	\$	195
Additions to property and equipment for cash		(13)
Projected Non-GAAP Free Cash Flow		182
Payments associated with divestiture <sup>(1)</sup>		23
Projected Non-GAAP Adjusted Free Cash Flow	\$	205

(1) Divestiture related items represent costs related to divesting of business sold including (but not limited to) taxes, costs to exit or convert contractual obligations, severance, consulting costs and certain costs related to the consummation of the divestiture process such as legal and other divestiture related professional fees.

# Prestige Consumer HEALTHCARE Second Quarter 2019 Results November 1<sup>st</sup>, 2018



## Safe Harbor Disclosure

This presentation contains certain “forward-looking” statements within the meaning of the Private Securities Litigation Reform Act of 1995, such as statements regarding the Company’s expected financial performance, including revenue growth, organic revenue growth, online sales revenue, adjusted EPS, and adjusted free cash flow; the market position and consumption trends for the Company’s brands; timing of revenue growth, impact of consumption growth, the Company’s focus on brand-building; the Company’s ability to increase online sales, the timing and impact of the packaging rollout for BC & Goody’s and the impact of the divestiture of the Household Cleaning business. Words such as “trend,” “continue,” “will,” “expect,” “project,” “anticipate,” “likely,” “estimate,” “may,” “should,” “could,” “would,” and similar expressions identify forward-looking statements. Such forward-looking statements represent the Company’s expectations and beliefs and involve a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied by such forward-looking statements. These factors include, among others, general economic and business conditions, regulatory matters, competitive pressures, supplier issues, consumer acceptance of new packaging, disruptions to distribution, unexpected costs or liabilities, and other risks set forth in Part I, Item 1A. Risk Factors in the Company’s Annual Report on Form 10-K for the year ended March 31, 2018. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date this presentation. Except to the extent required by applicable law, the Company undertakes no obligation to update any forward-looking statement contained in this presentation, whether as a result of new information, future events, or otherwise.

All adjusted GAAP numbers presented are footnoted and reconciled to their closest GAAP measurement in the attached reconciliation schedules or in our November 1, 2018 earnings release in the “About Non-GAAP Financial Measures” section.

# Agenda for Today's Discussion

I. Performance Highlights

II. Financial Overview

III. FY 19 Outlook and the Road Ahead

# I. Performance Highlights



## Q2 Results: Another Solid Quarter

Revenue of \$239.4, up 1.6%<sup>(1)</sup> versus PY Q2 adjusted for the Household divestiture

Adjusted Gross Margin<sup>(2)</sup> continues to improve post-Household divestiture, up 200 bps sequentially versus Q1 FY19

Adjusted EPS of \$0.65<sup>(2)</sup>, up 6.6% versus PY Q2

\$100 million in debt reduction enables future capital allocation optionality



## Q2 FY 19 Performance Highlights

### Consistent Portfolio Performance

- Q2 Revenue of \$239.4 million, up 1.6%<sup>(1)</sup> versus PY Q2 adjusted for the Household divestiture
  - Solid consumption growth in-line with full-year expectations
  - Strong growth in international segment
  - Revenue continues to be impacted by shipment timing of new BC/Goody's packaging and change in revenue recognition accounting policies

### Strong Earnings and FCF

- Adjusted Gross Margin of 57.4%<sup>(2)</sup> up 200 bps sequentially versus Q1 FY 19 and up 110 bps versus Q2 FY 18
  - Continued progress on improving freight and warehouse costs
  - Improved portfolio margin profile post-Household divestiture
- Adjusted EPS of \$0.65<sup>(2)</sup>, up 6.6% versus PY Q2
- Continued solid Adjusted Free Cash Flow of \$44.1 million<sup>(2)</sup>, resulting in leverage of 5.2x<sup>(4)</sup>

### Capital Allocation

- Total debt paydown of \$100 million in the quarter
  - \$50 million of net proceeds from Household divestiture used to paydown debt
  - Enables future capital allocation optionality

## Strong Financial Performance in First Half FY 19

Revenue of \$493.3 million, up 0.4%<sup>(1)</sup> organically versus 1H FY 18; in-line with expectations

Freight and warehouse costs continue to improve and have largely returned to normalized levels

Adjusted EPS of \$1.33<sup>(2)</sup>, up 4.7% versus 1H FY 18

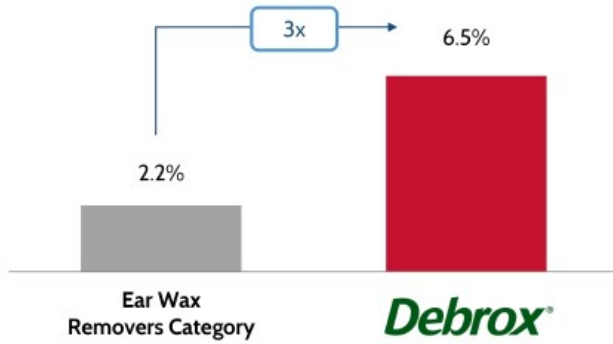
Reiterating full year outlook for Revenue, Adjusted EPS<sup>(5)</sup> and Adjusted Free Cash Flow<sup>(6)</sup>

# Debrox: Driving Growth Through Sustained Marketing Investment and Innovation



## Consistently Outpacing the Category<sup>(3)</sup>

FY 2014 - L-52 Consumption CAGR



Professional Marketing

Brand Innovation

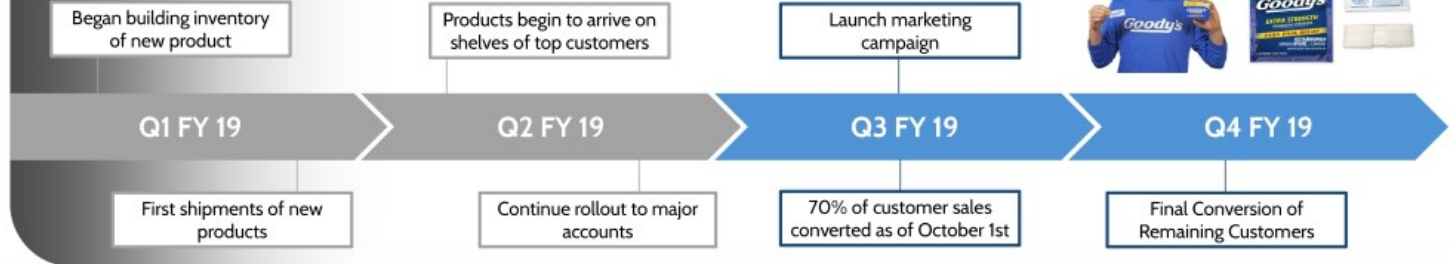
Digital Marketing



# Launch of New BC & Goody's Packaging on Track

## Continues Brand-Building Efforts

- Product has begun to arrive on top customer shelves while continuing to build inventory
- Revenue and Gross Margin headwinds from rollout in Q2
- Marketing efforts began in October



Expect to be Largely Complete with Rollout of New Product by the End of FY 19

# Prestige is Well-Positioned to Capture Online Growth

## E-Commerce Brand of Choice

- Channel remains an opportunity, not a threat
- Ongoing channel investments
  - Effective digital marketing efforts
- Optimal consumer connection opportunities



★★★★☆  
"Hard to find"

#6 PBH SKU in E-Commerce



★★★★☆  
"Shy to buy"

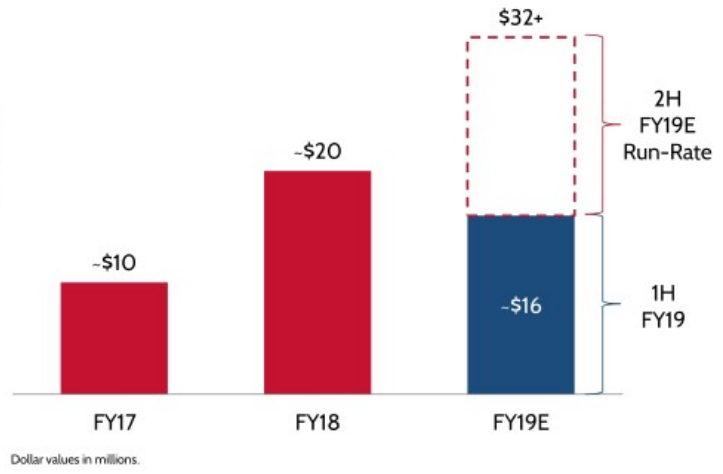
#3 PBH Brand on E-Commerce



★★★★☆  
"Regimen"

#1 PBH Brand on E-Commerce

## Strong Online Sales Trajectory



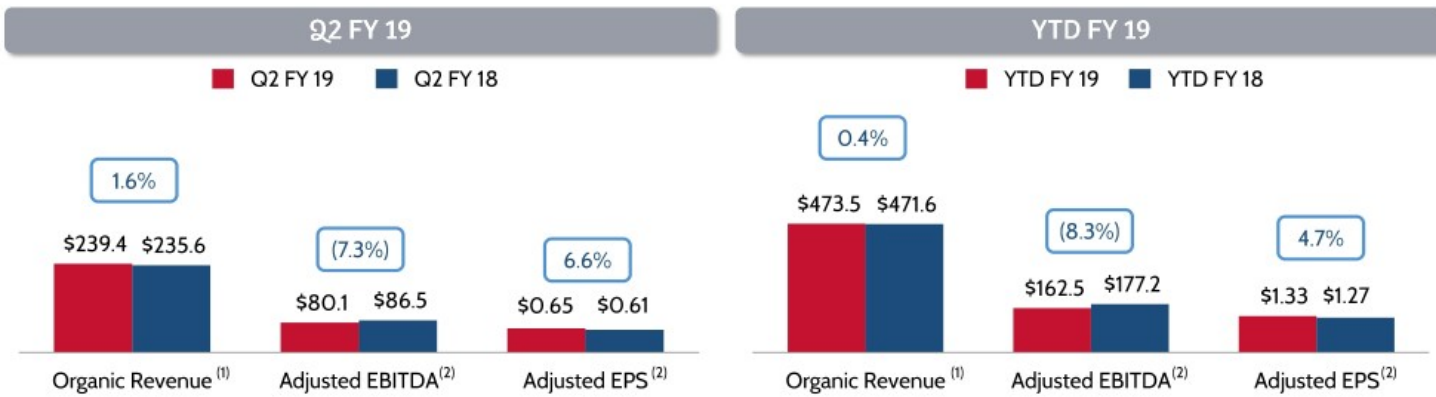
## II. Financial Overview



# Key Financial Results for Second Quarter & 1H FY 19 Performance

■ Overall financial performance as expected in the quarter:

- Q2 Revenue of \$239.4 million, an organic growth increase of 1.6%<sup>(1)</sup> vs prior year
- Q2 Adjusted EBITDA<sup>(2)</sup> of \$80.1 million, a decrease of (7.3%) vs prior year
- Q2 Adjusted EPS of \$0.65<sup>(2)</sup>, an increase of 6.6% vs prior year, and YTD 2019 Adjusted EPS of \$1.33<sup>(2)</sup>, up 4.7% vs prior year



Dollar values in millions, except per share data.

Second Quarter FY 19 Results

# FY 19 Second Quarter Consolidated Financial Summary

	3 Months Ended			6 Months Ended			Comments
	Q2 FY 19	Q2 FY 18	% Chg	Q2 FY 19	Q2 FY 18	% Chg	
<b>Total Revenue</b>	\$ 239.4	\$ 258.0	(7.2%)	\$ 493.3	\$ 514.6	(4.1%)	<ul style="list-style-type: none"> <li>■ Organic revenue growth of 1.6%<sup>(1)</sup> in Q2                             <ul style="list-style-type: none"> <li>- Impacted by shipment timing of new BC/Goody's packaging and change in revenue recognition accounting policies</li> </ul> </li> <li>■ Adjusted Gross Margin<sup>(2)</sup> of 57.4% in Q2, up 110 bps vs prior year                             <ul style="list-style-type: none"> <li>- Continued sequential improvement post-Household divestiture</li> </ul> </li> <li>■ Adjusted EBITDA<sup>(2)</sup> percent of sales of 33.5% in Q2 in-line with expectations</li> </ul>
<b>Adjusted Gross Margin</b> <sup>(2)</sup>	137.5	145.2	(5.3%)	278.3	291.3	(4.5%)	
% Margin	57.4%	56.3%		56.4%	56.6%		
<b>Adjusted A&amp;P</b> <sup>(2)</sup>	37.0	39.4	(6.0%)	74.2	76.3	(2.8%)	
% Total Revenue	15.5%	15.3%		15.0%	14.8%		
<b>Adjusted G&amp;A</b> <sup>(2)</sup>	21.2	21.1	0.3%	43.7	40.9	6.8%	
% Total Revenue	8.9%	8.2%		8.9%	8.0%		
<b>D&amp;A (ex. COGS D&amp;A)</b>	6.8	7.2	(6.0%)	13.8	14.4	(3.6%)	
% Total Revenue	2.8%	2.8%		2.8%	2.8%		
<b>Adjusted Operating Income</b> <sup>(2)</sup>	\$ 72.5	\$ 77.5	(6.5%)	\$ 146.6	\$ 159.7	(8.2%)	
% Margin	30.3%	30.0%		29.7%	31.0%		
<b>Adjusted Earnings Per Share</b> <sup>(2)</sup>	\$ 0.65	\$ 0.61	6.6%	\$ 1.33	\$ 1.27	4.7%	
<b>Adjusted EBITDA</b> <sup>(2)</sup>	\$ 80.1	\$ 86.5	(7.3%)	\$ 162.5	\$ 177.2	(8.3%)	
% Margin	33.5%	33.5%		32.9%	34.4%		

Dollar values in millions, except per share data.



# Industry Leading Free Cash Flow Trends

## Free Cash Flow

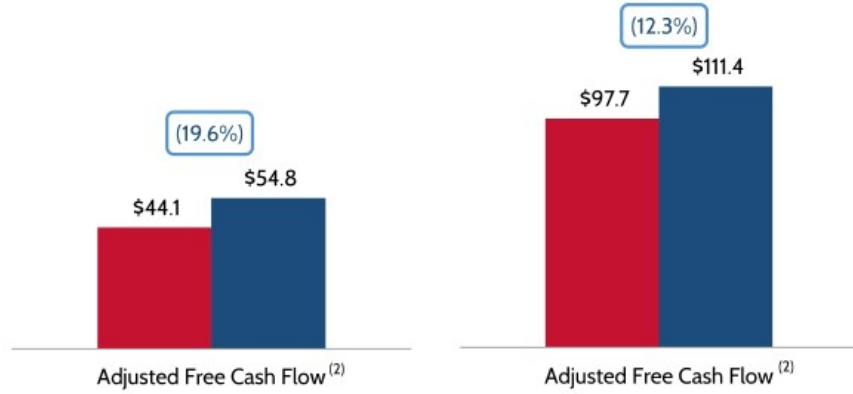
## Comments

Q2 FY 19

1H FY 19

■ Q2 FY 19 ■ Q2 FY 18

■ 1H FY 19 ■ 1H FY 18



- Q2 Adjusted Free Cash Flow<sup>(2)</sup> impacted by BC and Goody's inventory build to support new product launch as well as cadence of profitability
- Net Debt<sup>(2)</sup> at September 30 of \$1,876 million; leverage ratio of 5.2x<sup>(4)</sup> at end of Q2
- Completed \$50 million opportunistic share repurchase program in Q1
- \$100 million debt paydown in Q2

Dollar values in millions.

### III. FY 19 Outlook and the Road Ahead



# FY 19 Full Year Outlook Unchanged

## Top Line Trends

- Strong momentum across our portfolio; continue to win share versus categories and private label
- Household divestiture enables sole focus on consumer healthcare business
- Continue to gain market share with consumers and grow categories with retailers
- Prestige's portfolio of leading brands continues to be well positioned for long-term growth despite macro headwinds at retail

## Revenue Outlook

- Revenue outlook of \$985 to \$995 million; organic growth of 0.5% to 1.5%
  - Expect consumption growth in excess of shipment growth
  - 2H FY 19 Revenue growth concentrated in Q4

## Adjusted EPS<sup>(5)</sup> Outlook

- Adjusted EPS +10% to +13% (\$2.84 to \$2.92)<sup>(5)</sup>
  - 2H FY 19 EPS growth concentrated in Q4 due to multiple timing factors

## Adjusted Free Cash Flow<sup>(6)</sup> Outlook

- Adjusted Free Cash Flow of \$205 million or more<sup>(6)</sup>

Dollar values in millions, except per share data.



# QEA

Second Quarter FY 18 Results

# Appendix

- (1) Organic Revenue Growth is a Non-GAAP financial measure and is reconciled to the most closely related GAAP financial measure in the attached Reconciliation Schedules and / or our earnings release in the "About Non-GAAP Financial Measures" section.
- (2) Adjusted Gross Margin, Adjusted A&P, Adjusted G&A, Adjusted EBITDA, Adjusted Operating Income, Adjusted Net Income, Adjusted EPS, Adjusted Free Cash Flow and Net Debt are Non-GAAP financial measures and are reconciled to their most closely related GAAP financial measures in the attached Reconciliation Schedules and / or in our earnings release in the "About Non-GAAP Financial Measures" section.
- (3) Total company consumption is based on domestic IRI multi-outlet + C-Store retail dollar sales for the twelve month period ending 9-9-18 and net revenues as a proxy for consumption for certain untracked channels, and international consumption which includes Canadian consumption for leading retailers, Australia consumption for leading brands, and other international net revenues as a proxy for consumption.
- (4) Leverage ratio reflects net debt / covenant defined EBITDA.
- (5) Adjusted EPS for FY 19 is a projected Non-GAAP financial measure, is reconciled to projected GAAP EPS in the attached Reconciliation Schedules and / or in our earnings release in the "About Non-GAAP Financial Measures" section and is calculated based on projected GAAP EPS less costs associated with acquisitions and divestitures.
- (6) Adjusted Free Cash Flow for FY 19 is a projected Non-GAAP financial measure, is reconciled to projected GAAP Net Cash Provided by Operating Activities in the attached Reconciliation Schedules and / or in our earnings release in the "About Non-GAAP Financial Measures" section and is calculated based on projected Net Cash Provided by Operating Activities less projected capital expenditures plus payments associated with acquisitions and divestitures less tax effect of payments associated with acquisitions and divestitures.

# Reconciliation Schedules

## Organic Revenue Growth

	Three Months Ended Sept. 30.		Six Months Ended Sept. 30.	
	2018	2017	2018	2017
<i>(In Thousands)</i>				
GAAP Total Revenues	\$ 239,357	\$ 258,026	\$ 493,337	\$ 514,599
Revenue Growth	<u>(7.2%)</u>		<u>(4.1%)</u>	
Adjustments:				
Revenue associated with divestiture	-	(21,767)	(19,811)	(41,627)
Allocated costs that remain after divestiture	-	(700)	-	(1,400)
Total Adjustments	\$ -	\$ (22,467)	\$ (19,811)	\$ (43,027)
Non-GAAP Organic Revenues	\$ 239,357	\$ 235,559	\$ 473,526	\$ 471,572
Non-GAAP Organic Revenues Growth	<u>1.6%</u>		<u>0.4%</u>	

## Reconciliation Schedules (Continued)

### Adjusted Gross Margin

	Three Months Ended Sept. 30.		Six Months Ended Sept. 30.	
	2018	2017	2018	2017
<i>(In Thousands)</i>				
GAAP Total Revenues	\$ 239,357	\$ 258,026	\$ 493,337	\$ 514,599
GAAP Gross Profit	\$ 137,472	\$ 144,098	\$ 278,095	\$ 287,574
GAAP Gross Profit as a Percentage of GAAP Total Revenue	57.4%	55.8%	56.4%	55.9%
Adjustments:				
Integration, transition and other costs associated with divestiture and acquisition	-	1,143	170	3,719
Total adjustments	-	1,143	170	3,719
Non-GAAP Adjusted Gross Margin	\$ 137,472	\$ 145,241	\$ 278,265	\$ 291,293
Non-GAAP Adjusted Gross Margin as a Percentage of GAAP Total Revenues	57.4%	56.3%	56.4%	56.6%

## Reconciliation Schedules (Continued)

### Adjusted Advertising & Promotion Expense

	Three Months Ended Sept. 30.		Six Months Ended Sept. 30.	
	2018	2017	2018	2017
<i>(In Thousands)</i>				
GAAP Advertising and Promotion Expense	\$ 37,042	\$ 39,188	\$ 74,153	\$ 76,132
GAAP Advertising and Promotion Expense as a Percentage of GAAP Total Revenue	15.5%	15.2%	15.0%	14.8%
Adjustments:				
Integration, transition and other costs associated with acquisition	-	(231)	-	(192)
Total adjustments	-	(231)	-	(192)
Non-GAAP Adjusted Advertising and Promotion Expense	\$ 37,042	\$ 39,419	\$ 74,153	\$ 76,324
Non-GAAP Adjusted Advertising and Promotion Expense as a Percentage of GAAP Total Revenues	15.5%	15.3%	15.0%	14.8%



# Reconciliation Schedules (Continued)

## Adjusted GeA

	Three Months Ended Sept. 30,		Six Months Ended Sept. 30,	
	2018	2017	2018	2017
<i>(In Thousands)</i>				
GAAP General and Administrative Expense	\$ 24,034	\$ 21,999	\$ 47,975	\$ 42,409
GAAP General and Administrative Expense as a Percentage of GAAP Total Revenue	10.0%	8.5%	9.7%	8.2%
<b>Adjustments:</b>				
Integration, transition and other costs associated with divestiture and acquisition	2,850	888	4,272	1,472
Total adjustments	2,850	888	4,272	1,472
Non-GAAP Adjusted General and Administrative Expense	\$ 21,184	\$ 21,111	\$ 43,703	\$ 40,937
Non-GAAP Adjusted General and Administrative Expense Percentage as a Percentage of GAAP Total Revenues	8.9%	8.2%	8.9%	8.0%

## Reconciliation Schedules (Continued)

### Adjusted EBITDA

	Three Months Ended Sept. 30.		Six Months Ended Sept. 30.	
	2018	2017	2018	2017
<i>(In Thousands)</i>				
GAAP Net Income	\$ 30,841	\$ 30,705	\$ 65,307	\$ 64,464
Interest expense, net	27,070	26,836	53,010	53,177
Provision for income taxes	12,678	18,616	24,672	37,545
Depreciation and amortization	7,994	8,534	16,366	17,041
Non-GAAP EBITDA	<u>78,583</u>	<u>84,691</u>	<u>159,355</u>	<u>172,227</u>
Non-GAAP EBITDA Margin	<u>32.8%</u>	<u>32.8%</u>	<u>32.3%</u>	<u>33.5%</u>
<b>Adjustments:</b>				
Integration, transition and other costs associated with divestiture and acquisition in Cost of Goods Sold	-	1,143	170	3,719
Integration, transition and other costs associated with acquisition in Advertising and Promotion Expense	-	(231)	-	(192)
Integration, transition and other costs associated with divestiture and acquisition in General and Administrative Expense	2,850	888	4,272	1,472
Gain on divestiture	(1,284)	-	(1,284)	-
Total adjustments	<u>1,566</u>	<u>1,800</u>	<u>3,158</u>	<u>4,999</u>
Non-GAAP Adjusted EBITDA	<u>\$ 80,149</u>	<u>\$ 86,491</u>	<u>\$ 162,513</u>	<u>\$ 177,226</u>
Non-GAAP Adjusted EBITDA Margin	<u>33.5%</u>	<u>33.5%</u>	<u>32.9%</u>	<u>34.4%</u>

## Reconciliation Schedules (Continued)

### Adjusted Net Income and Adjusted EPS

	Three Months Ended Sept. 30.				Six Months Ended Sept. 30.			
	2018		2017		2018		2017	
	Net Income	EPS	Net Income	EPS	Net Income	EPS	Net Income	EPS
<i>(In Thousands, except per share data)</i>								
GAAP Net Income	\$ 30,841	\$ 0.59	\$ 30,705	\$ 0.57	\$ 65,307	\$ 1.24	\$ 64,464	\$ 1.20
<b>Adjustments:</b>								
Integration, transition and other costs associated with divestitures and acquisitions in Cost of Goods Sold	-	-	1,143	0.02	170	-	3,719	0.07
Integration, transition and other costs associated with acquisitions in Advertising and Promotion Expense	-	-	(231)	-	-	-	(192)	-
Integration, transition and other costs associated with divestitures and acquisitions in General and Administrative Expense	2,850	0.05	888	0.02	4,272	0.08	1,472	0.03
Gain on divestiture	(1,284)	(0.02)	-	-	(1,284)	(0.02)	-	-
Accelerated amortization of debt origination costs	706	0.01	-	-	706	0.01	-	-
Tax impact of adjustments	824	0.02	(658)	(0.01)	420	0.01	(1,825)	(0.03)
Normalized tax rate adjustment	222	-	614	0.01	415	0.01	312	-
Total Adjustments	3,318	0.06	1,756	0.04	4,699	0.09	3,486	0.07
Non-GAAP Adjusted Net Income and Adjusted EPS	\$ 34,159	\$ 0.65	\$ 32,461	\$ 0.61	\$ 70,006	\$ 1.33	\$ 67,950	\$ 1.27

## Reconciliation Schedules (Continued)

### Adjusted Free Cash Flow

	Three Months Ended Sept. 30,		Six Months Ended Sept. 30,	
	2018	2017	2018	2017
<i>(In Thousands)</i>				
GAAP Net Income	\$ 30,841	\$ 30,705	\$ 65,307	\$ 64,464
Adjustments:				
Adjustments to reconcile net income to net cash provided by operating activities as shown in the Statement of Cash Flows	5,349	21,530	23,054	43,513
Changes in operating assets and liabilities as shown in the Statement of Cash Flows	3,065	2,184	6,746	563
Total Adjustments	8,414	23,714	29,800	44,076
GAAP Net cash provided by operating activities	39,255	54,419	95,107	108,540
Purchase of property and equipment	(2,605)	(2,231)	(5,074)	(4,785)
Non-GAAP Free Cash Flow	36,650	52,188	90,033	103,755
Integration, transition and other payments associated with divestiture and acquisition	7,429	2,654	7,618	7,602
Non-GAAP Adjusted Free Cash Flow	\$ 44,079	\$ 54,842	\$ 97,651	\$ 111,357

## Reconciliation Schedules (Continued)

### Projected EPS

	2019 Projected EPS	
	Low	High
Projected FY'19 GAAP EPS	\$ 2.75	\$ 2.83
Adjustments:		
Sale of Household Cleaning Business	0.07	0.07
Tax Adjustment	0.02	0.02
Total Adjustments	0.09	0.09
Projected Non-GAAP Adjusted EPS	\$ 2.84	\$ 2.92

### Projected Free Cash Flow

	2019 Projected Free Cash Flow
<i>(In millions)</i>	
Projected FY'19 GAAP Net Cash provided by operating activities	\$ 195
Additions to property and equipment for cash	(13)
Projected Non-GAAP Free Cash Flow	182
Payments associated with divestiture	23
Projected Non-GAAP Adjusted Free Cash Flow	\$ 205

